| | Statement of Revenue | anu Expenditul | <u>res</u> April 1, 2024 to N | March 31 202 |
|---|--|----------------------|----------------------------------|--------------|
| | Cottonia | | | (Units: Ye |
| Ordinary income | Category | | Amount | |
| 1. | Grants | | 128,561,142 | |
| 2. | Programs | | | |
| | Lectures, etc. | | 1,297,395 | |
| 3. | Others | | | |
| | Interest earned | | 43,810 | |
| T-1-1 1: : | Miscellaneous | | 56,777 | 100.050.1 |
| Total ordinary ind Ordinary expenses | | | | 129,959,1 |
| ordinary expenses 1. | Programs | | | |
| 1. | (1) Personnel | | | |
| | Salaries and allowances | 55,512,475 | | |
| | Bonuses | 10,965,000 | | |
| | Statutory benefits | 9,893,040 | | |
| | Total personnel | 76,370,515 | | |
| | (2) Others | | | |
| | Honorariums, etc. | 622,465 | | |
| | Subscriptions/publications | 1,088,244 | | |
| | Subcontracting | 18,313,722 | | |
| | Meetings/conferences | 4,272,030 | | |
| | Public relations | 1,591,544 | | |
| | Travel/transportation | 6,269,068 | | |
| | Printing | 1031895 | | |
| | Translations | 1,158,800 | | |
| | Supplies Service charges | 52,422 54,841 | | |
| | Communications | 436,036 | | |
| | Office rent | 5,105 | | |
| | Office supplies | 9,629 | | |
| | Memberships | 9,000 | | |
| | Employee benefits | 244,773 | | |
| | Training fees | 254,243 | | |
| | Insurance | 37,260 | | |
| | Taxes and dues | 400 | | |
| | Depreciation | 200,839 | | |
| | Miscellaneous | 800 | | |
| | Total others | 35,653,116 | | |
| | Total program expenses | | 112,023,631 | |
| 2. | Administrative | | | |
| | (1) Personnel | 0.400.000 | | |
| | Salaries/allowances Bonuses | 3,480,000 810,000 | | |
| | Statutory benefits | 607,298 | | |
| | Total personnel | 4,897,298 | | |
| | (2) Others | 1,001,200 | | |
| | Subcontracting | 9,073,411 | | |
| | Meetings/conferences | 12,650 | | |
| | Travel/transportation | 81,672 | | |
| | Service charges | 220,273 | | |
| | Packing/shipping/Communications | 1,785,978 | | |
| | Office supplies | 333,123 | | |
| | Memberships | 29,100 | | |
| | Employee benefits | 52,609 | | |
| | Office rent | 576,310 | | |
| | Taxes and dues | 34,450 | | |
| | Payment/remuneration Depreciation | 549,120 88,143 | | |
| | Depreciation Miscellaneous | 4,400 | | |
| | Miscellaneous Lease expense | 5,324 | | |
| | Lease expense Total others | 12,846,563 | | |
| | Total administrative | 12,010,000 | 17,743,861 | |
| Total ordinary ex | | - | 11,110,001 | 129,767,4 |
| J. Giller J. CA. | Changes in current net assets before taxes | | <u> </u> | 191,6 |
| | Taxes (corporate, resident, business) | | | 76,7 |
| | Changes in current net assets | | | 114,9 |
| | Net assets brought forward (previous period) | | | 132,4 |
| | Net assets carried forward (next period) | | | 247,3 |

Balance sheet

April 1, 2024 to March 31 2025

(Units: Yen)

| | (Units: Yen) | | | | | | | |
|--|--------------|------------|------------|--|--|--|--|--|
| Category | | Amount | | | | | | |
| I Assets | | | | | | | | |
| 1. Current assets | | | | | | | | |
| Cash and deposits | 90,665,204 | | | | | | | |
| Total current assets | | 90,665,204 | | | | | | |
| 2. Fixed assets | | | | | | | | |
| Tangible fixed assets | | | | | | | | |
| Furniture and equipment | 346,026 | | | | | | | |
| Total fixed assets | | 346,026 | | | | | | |
| Total assets | | | 91,011,230 | | | | | |
| II Liabilities | | | | | | | | |
| 1. Current liabilities | | | | | | | | |
| Accounts payable | 645,400 | | | | | | | |
| Accrued expenses | 10,985,316 | | | | | | | |
| Income taxes payable | 70,000 | | | | | | | |
| Consumption tax payable | 23,400 | | | | | | | |
| Advances received | 77,300,000 | | | | | | | |
| Deposits received | 1,739,741 | | | | | | | |
| Total current liabilities | | 90,763,857 | | | | | | |
| 2. Fixed liabilities | | | | | | | | |
| Total fixed liabilities | | 0 | | | | | | |
| Total liabilities | | | 90,763,857 | | | | | |
| III Net assets | | | | | | | | |
| Net assets brought forward (previous period) | | 132,449 | | | | | | |
| Changes in current net assets | | 114,924 | | | | | | |
| Total net assets | | | 247,373 | | | | | |
| Total liabilities and net assets | | | 91,011,230 | | | | | |

Inventory of property

April 1, 2024 to March 31 2025

(Units: Yen)

| | (Units: Yen) | | | | | | |
|-----|--------------|----------------------------------|------------|------------|------------|--|--|
| | | Category | | Amount | | | |
| I A | Asse | ets | | | | | |
| | 1. | Current assets | | | | | |
| | | Cash and deposits | | | | | |
| | | MUFG Bank | 81,246,486 | | | | |
| | | Rakuten Bank | 9,418,718 | | | | |
| | | Total current assets | | 90,665,204 | | | |
| | 2. | Fixed assets | | | | | |
| | | Tangible fixed assets | | | | | |
| | | Furniture and equipment | 346,026 | | | | |
| | | Total fixed assets | | 346,026 | | | |
| | Tot | tal assets | | | 91,011,230 | | |
| пі | Liab | ilities | | | | | |
| | 1. | Current liabilities | | | | | |
| | | Accounts payable | 645,400 | | | | |
| | | Accrued expenses | 10,985,316 | | | | |
| | | Income taxes payable | 70,000 | | | | |
| | | Accured Consumption tax payable□ | 23,400 | | | | |
| | | Advances received | 77,300,000 | | | | |
| | | Deposits received | 1,739,741 | | | | |
| | | Total current liabilities | | 90,763,857 | | | |
| | 2. | Fixed liabilities | | | | | |
| | | Total fixed liabilities | | 0 | | | |
| | Tot | tal liabilities | | | 90,763,857 | | |
| | Tot | tal net assets | | | 247,373 | | |

Statement of activities

1. Significant accounting policies

Our financial statements are prepared in accordance with Accounting Standards for Specified Nonprofit Corporations (July 20, 2010, partially revised November 20, 2011, by Japan's NPO Accounting Standards Council).

(1) Method of depreciation of fixed assets

Tangible fixed assets are depreciated using the straight-line method.

2. Surplus or deficit (by program)

The surplus or deficit by program is as follows.

April 1, 2024 to March 31 2025

(Units: Ye

| | | | | | | | (Units: Yen) |
|---------------------------------|--|----------------------|---------------------------|----------------------------|-------------------|-----------------|--------------|
| Category | Studies/ research/ recommendations | Policy engagement | Information dissemination | Dialog/ advice/ support | Activity subtotal | Admin-istration | Total |
| I Ordinary income | | | | | | | |
| 1. Memberships | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. Grants | 51,127,695 | 29,798,698 | 19,419,070 | 10,636,769 | 110,982,232 | 17,578,910 | 128,561,142 |
| 4. Programs | 0 | 0 | 0 | 1,297,395 | 1,297,395 | 0 | 1,297,395 |
| 5. Others | 0 | 0 | 0 | 0 | 0 | 100,587 | 100,587 |
| Total ordinary income | 51,127,695 | 29,798,698 | 19,419,070 | 11,934,164 | 112,279,627 | 17,679,497 | 129,959,124 |
| II Ordinary expenses | | | | | | | |
| (1) Personnel | | | | | | | |
| Salaries/allowances | 18,556,475 | 17,850,000 | 10,640,000 | 8,466,000 | 55,512,475 | 3,480,000 | 58,992,475 |
| Bonuses | 2,980,000 | 4,875,000 | 2,170,000 | 940,000 | 10,965,000 | 810,000 | 11,775,000 |
| Statutory benefits | 3,821,256 | 2,522,166 | 1,917,330 | 1,632,288 | 9,893,040 | 607,298 | 10,500,338 |
| Total personnel | 25,357,731 | 25,247,166 | 14,727,330 | 11,038,288 | 76,370,515 | 4,897,298 | 81,267,813 |
| (2) Other expenses | | | | | | | |
| Honorariums, etc. | 534,465 | 0 | 33,000 | 55,000 | 622,465 | 0 | 622,465 |
| Subscriptions/publications | 1,076,434 | 0 | 0 | 11,810 | 1,088,244 | 0 | 1,088,244 |
| Subcontracting | 13,346,850 | 3,600,000 | 1,366,872 | 0 | 18,313,722 | 9,073,411 | 27,387,133 |
| Meetings/conferences | 3,928,821 | 92,897 | 198,645 | 51,667 | 4,272,030 | 12,650 | 4,284,680 |
| Public relations | 18,243 | 0 | 1,573,301 | 0 | 1,591,544 | 0 | 1,591,544 |
| Travel/transportation | 4,611,823 | 665,780 | 477,702 | 513,763 | 6,269,068 | 81,672 | 6,350,740 |
| Printing | 241,318 | 61,354 | 729,223 | 0 | 1,031,895 | 0 | 1,031,895 |
| Translations | 1,158,800 | 0 | 0 | 0 | 1,158,800 | 0 | 1,158,800 |
| Supplies | 30,724 | 18,216 | 3,482 | 0 | 52,422 | 0 | 52,422 |
| Service charges | 28,935 | 8,070 | 11,416 | 6,420 | 54,841 | 220,273 | 275,114 |
| Packing/shipping/Communications | 241,621 | 31,615 | 158,550 | 4,250 | 436,036 | 1,785,978 | 2,222,014 |
| Office supplies | 9,629 | 0 | 0 | 0 | 9,629 | 333,123 | 342,752 |
| Memberships | 9,000 | 0 | 0 | 0 | 9,000 | 29,100 | 38,100 |
| Employee benefits | 114,773 | 50,000 | 57,391 | 22,609 | 244,773 | 52,609 | 297,382 |
| Training fees | 254,243 | 0 | 0 | 0 | 254,243 | 0 | 254,243 |
| Insurance | 37,260 | 0 | 0 | 0 | 37,260 | 0 | 37,260 |
| Office rent | 1,230 | 0 | 0 | 3,875 | 5,105 | 576,310 | 581,415 |
| Taxes and dues | 400 | 0 | 0 | 0 | 400 | 34,450 | 34,850 |
| Payment/remuneration | 0 | 0 | 0 | 0 | 0 | 549,120 | 549,120 |
| Depreciation | 100,059 | 0 | 62,500 | 38,280 | 200,839 | 88,143 | 288,982 |
| Miscellaneous | 400 | 400 | 0 | 0 | 800 | 4,400 | 5,200 |
| Lease expense | 0 | 0 | 0 | 0 | 0 | 5,324 | 5,324 |
| Total other expenses | 25,745,028 | 4,528,332 | 4,672,082 | 707,674 | 35,653,116 | 12,846,563 | 48,499,679 |
| Total operating expenses | 51,102,759 | 29,775,498 | 19,399,412 | 11,745,962 | 112,023,631 | 17,743,861 | 129,767,492 |
| Net ordinary surplus or deficit | 24,936 | 23,200 | 19,658 | 188,202 | 255,996 | △ 64,364 | 191,632 |

^{3.} Breakdown of restricted donations, grants, etc.

4. Breakdown of changes in fixed assets

| Total | 665,016 | 264,430 | - | 929,446 | △ 583,420 | 346,026 |
|---|-----------------|-----------|------------|--------------------------------------|--------------------------|-------------------------------------|
| Tangible fixed assets Furniture and equipment | 665,016 | 264,430 | 0 | 929,446 | △ 583,420 | 346,026 |
| Category | Opening balance | Additions | Reductions | Acquisition cost at end of period | Accumulated depreciation | Closing balance (net book value) |

The organization's net assets total 247,373 yen, of which there are no restricted assets.

| | pril 1, 2024 to Ma | | Statement of Revenue | |
|-----------|--------------------|------------------------|---|--------------------|
| USD=151JP | (Units: USD, 1 | | Catagomy | |
| | Amount | | Category | Ordinary income |
| | 851,398 | | Grants | 1. |
| | | | Programs | 2. |
| | 8,592 | | Lectures, etc. | |
| | 900 | | Others | 3. |
| | 290 376 | | Interest earned Miscellaneous | |
| 860,6 | 010 | | | Total ordinary inc |
| | | | | Ordinary expenses |
| | | | Programs | 1. |
| | | | (1) Personnel | |
| | | 367,632 | Salaries and allowances | |
| | | 72,616 65,517 | Bonuses Statutory benefits | |
| | | 505,765 | Total personnel | |
| | | , | (2) Others | |
| | | 4,122 | Honorariums, etc. | |
| | | 7,207 | Subscriptions/publications | |
| | | 121,283 | Subcontracting Mactings (conferences | |
| | | 28,292 10,540 | Meetings/conferences Public relations | |
| | | 41,517 | Travel/transportation | |
| | | 6833.741722 | Printing | |
| | | 7,674 | Translations | |
| | | 347 | Supplies | |
| | | 363 | Service charges | |
| | | 2,888 | Communications | |
| | | 34 64 | Office rent Office supplies | |
| | | 60 | Memberships | |
| | | 1,621 | Employee benefits | |
| | | 1,684 | Training fees | |
| | | 247 | Insurance | |
| | | 3 | Taxes and dues | |
| | | 1,330 | Depreciation | |
| | | 5 236,113 | Miscellaneous Total others | |
| | 741,878 | 230,113 | Total program expenses | |
| | | | Administrative | 2. |
| | | | (1) Personnel | |
| | | 23,046 | Salaries/allowances | |
| | | 5,364 | Bonuses | |
| | | 4,022 32,432 | Statutory benefits Total personnel | |
| | | 02,402 | (2) Others | |
| | | 60,089 | Subcontracting | |
| | | 84 | Meetings/conferences | |
| | | 541 | Travel/transportation | |
| | | 1,459 | Service charges | |
| | | 11,828 2,206 | Packing/shipping/Communications Office supplies | |
| | | 193 | Memberships | |
| | | 348 | Employee benefits | |
| | | 3,817 | Office rent | |
| | | 228 | Taxes and dues | |
| | | 3,637 | Payment/remuneration | |
| | | 584 29 | Depreciation Missellaneous | |
| | | 29 35 | Miscellaneous | |
| | | 85,077 | Lease expense Total others | |
| | 117,509 | 30,011 | Total administrative | |
| 859,3 | | | | Total ordinary exp |
| 1,2 | | | Changes in current net assets before taxes | |
| 5 | | | Taxes (corporate, resident, business) | |
| 70 | | | Changes in current net assets | |
| 8' | | | Net assets brought forward (previous period) | |

Balance sheet

April 1, 2024 to March 31 2025

(Units: USD, 1USD=151JPY)

| Category | Amount | | | | |
|--|---------|---------|---------|--|--|
| I Assets | | | | | |
| 1. Current assets | | | | | |
| Cash and deposits | 600,432 | | | | |
| Total current assets | | 600,432 | | | |
| 2. Fixed assets | | | | | |
| Tangible fixed assets | | | | | |
| Furniture and equipment | 2,292 | | | | |
| Total fixed assets | | 2,292 | | | |
| Total assets | | | 602,723 | | |
| II Liabilities | | | | | |
| 1. Current liabilities | | | | | |
| Accounts payable | 4,274 | | | | |
| Accrued expenses | 72,750 | | | | |
| Income taxes payable | 464 | | | | |
| Consumption tax payable | 155 | | | | |
| Advances received | 511,921 | | | | |
| Deposits received | 11,521 | | | | |
| Total current liabilities | | 601,085 | | | |
| 2. Fixed liabilities | | | | | |
| Total fixed liabilities | | 0 | | | |
| Total liabilities | | | 601,085 | | |
| III Net assets | | | | | |
| Net assets brought forward (previous period) | | 877 | | | |
| Changes in current net assets | | 761 | | | |
| Total net assets | | | 1,638 | | |
| Total liabilities and net assets | | | 602,723 | | |

<u>Inventory of property</u>

April 1, 2024 to March 31 2025

(Units: USD, 1USD=151JPY)

| Category | | Amount | s: USD, 1USD=151JPY) |
|----------------------------------|---------|---------|----------------------|
| I Assets | | | |
| 1. Current assets | | | |
| Cash and deposits | | | |
| MUFG Bank | 538,056 | | |
| Rakuten Bank | 62,376 | | |
| Total current assets | | 600,432 | |
| 2. Fixed assets | | | |
| Tangible fixed assets | | | |
| Furniture and equipment | 2,292 | | |
| Total fixed assets | | 2,292 | |
| Total assets | | | 602,723 |
| II Liabilities | | | |
| 1. Current liabilities | | | |
| Accounts payable | 4,274 | | |
| Accrued expenses | 72,750 | | |
| Income taxes payable | 464 | | |
| Accured Consumption tax payable□ | 155 | | |
| Advances received | 511,921 | | |
| Deposits received | 11,521 | | |
| Total current liabilities | | 601,085 | |
| 2. Fixed liabilities | | | |
| Total fixed liabilities | | 0 | |
| Total liabilities | | | 601,085 |
| Total net assets | | | 1,638 |

Statement of activities

1. Significant accounting policies

Our financial statements are prepared in accordance with Accounting Standards for Specified Nonprofit Corporations (July 20, 2010, partially revised November 20, 2011, by Japan's NPO Accounting Standards Council).

(1) Method of depreciation of fixed assets

Tangible fixed assets are depreciated using the straight-line method.

2. Surplus or deficit (by program)

The surplus or deficit by program is as follows.

April 1, 2024 to March 31 2025

(Units: USD, 1USD=151JPY

| (Units: USD, 1USD=1) | | | | | | | , TUSD=151JPY) |
|---------------------------------|--|----------------------|---------------------------|----------------------------|----------------------|-----------------|----------------|
| Category | Studies/ research/ recommendations | Policy engagement | Information dissemination | Dialog/ advice/ support | Activity subtotal | Admin-istration | Total |
| I Ordinary income | | | | | | | |
| 1. Memberships | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2. Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3. Grants | 338,594 | 197,342 | 128,603 | 70,442 | 734,982 | 116,417 | 851,398 |
| 4. Programs | 0 | 0 | 0 | 8,592 | 8,592 | 0 | 8,592 |
| 5. Others | 0 | 0 | 0 | 0 | 0 | 666 | 666 |
| Total ordinary income | 338,594 | 197,342 | 128,603 | 79,034 | 743,574 | 117,083 | 860,656 |
| II Ordinary expenses | , | · | • | * | | · | • |
| (1) Personnel | | | | | | | |
| Salaries/allowances | 122,891 | 118,212 | 70,464 | 56,066 | 367,632 | 23,046 | 390,679 |
| Bonuses | 19,735 | 32,285 | 14,371 | 6,225 | 72,616 | 5,364 | 77,980 |
| Statutory benefits | 25,306 | 16,703 | 12,698 | 10,810 | 65,517 | 4,022 | 69,539 |
| Total personnel | 167,932 | 167,200 | 97,532 | 73,101 | 505,765 | 32,432 | 538,197 |
| (2) Other expenses | · | | | | | | · |
| Honorariums, etc. | 3,540 | 0 | 219 | 364 | 4,122 | 0 | 4,122 |
| Subscriptions/publications | 7,129 | 0 | 0 | 78 | 7,207 | 0 | 7,207 |
| Subcontracting | 88,390 | 23,841 | 9,052 | 0 | 121,283 | 60,089 | 181,372 |
| Meetings/conferences | 26,019 | 615 | 1,316 | 342 | 28,292 | 84 | 28,375 |
| Public relations | 121 | 0 | 10,419 | 0 | 10,540 | 0 | 10,540 |
| Travel/transportation | 30,542 | 4,409 | 3,164 | 3,402 | 41,517 | 541 | 42,058 |
| Printing | 1,598 | 406 | 4,829 | 0 | 6,834 | 0 | 6,834 |
| Translations | 7,674 | 0 | 0 | 0 | 7,674 | 0 | 7,674 |
| Supplies | 203 | 121 | 23 | 0 | 347 | 0 | 347 |
| Service charges | 192 | 53 | 76 | 43 | 363 | 1,459 | 1,822 |
| Packing/shipping/Communications | 1,600 | 209 | 1,050 | 28 | 2,888 | 11,828 | 14,715 |
| Office supplies | 64 | 0 | 0 | 0 | 64 | 2,206 | 2,270 |
| Memberships | 60 | 0 | 0 | 0 | 60 | 193 | 252 |
| Employee benefits | 760 | 331 | 380 | 150 | 1,621 | 348 | 1,969 |
| Training fees | 1,684 | 0 | 0 | 0 | 1,684 | 0 | 1,684 |
| Insurance | 247 | 0 | 0 | 0 | 247 | 0 | 247 |
| Office rent | 8 | 0 | 0 | 26 | 34 | 3,817 | 3,850 |
| Taxes and dues | 3 | 0 | 0 | 0 | 3 | 228 | 231 |
| Payment/remuneration | 0 | 0 | 0 | 0 | 0 | 3,637 | 3,637 |
| Depreciation | 663 | 0 | 414 | 254 | 1,330 | 584 | 1,914 |
| Miscellaneous | 3 | 3 | 0 | 0 | 5 | 29 | 34 |
| Lease expense | 0 | 0 | 0 | 0 | 0 | 35 | 35 |
| Total other expenses | 170,497 | 29,989 | 30,941 | 4,687 | 236,113 | 85,077 | 321,190 |
| Total operating expenses | 338,429 | 197,189 | 128,473 | 77,788 | 741,878 | 117,509 | 859,387 |
| Net ordinary surplus or deficit | 165 | 154 | 130 | 1,246 | 1,695 | △ 426 | 1,269 |

^{3.} Breakdown of restricted donations, grants, etc.

The organization's net assets total 1,638 USD, of which there are no restricted assets.

4. Breakdown of changes in fixed assets

| Category | Opening balance | Additions | Reductions | Acquisition cost at end of period | Accumulated depreciation | Closing balance (net book value) |
|---|-----------------|-----------|------------|-----------------------------------|--------------------------|-------------------------------------|
| Tangible fixed assets Furniture and equipment | 4,404 | 1,751 | 0 | 6,155 | △ 3,864 | 2,292 |
| Total | 4,404 | 1,751 | 0 | 6,155 | △ 3,864 | 2,292 |